Ocean Matters

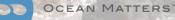
Daniel Phillips



Site and Location

- Located away from salmon sea cages, which reduces likelihood of enhanced pathogen presence in intake waters.
- Well connected to major UK road and ferry networks.
- Water source is very stable.
- Buried bed pumping system, coupled with an ozonated batch treatment for sterilisation of incoming water.
- Zero-incidences of pathogen outbreaks during period of operation.

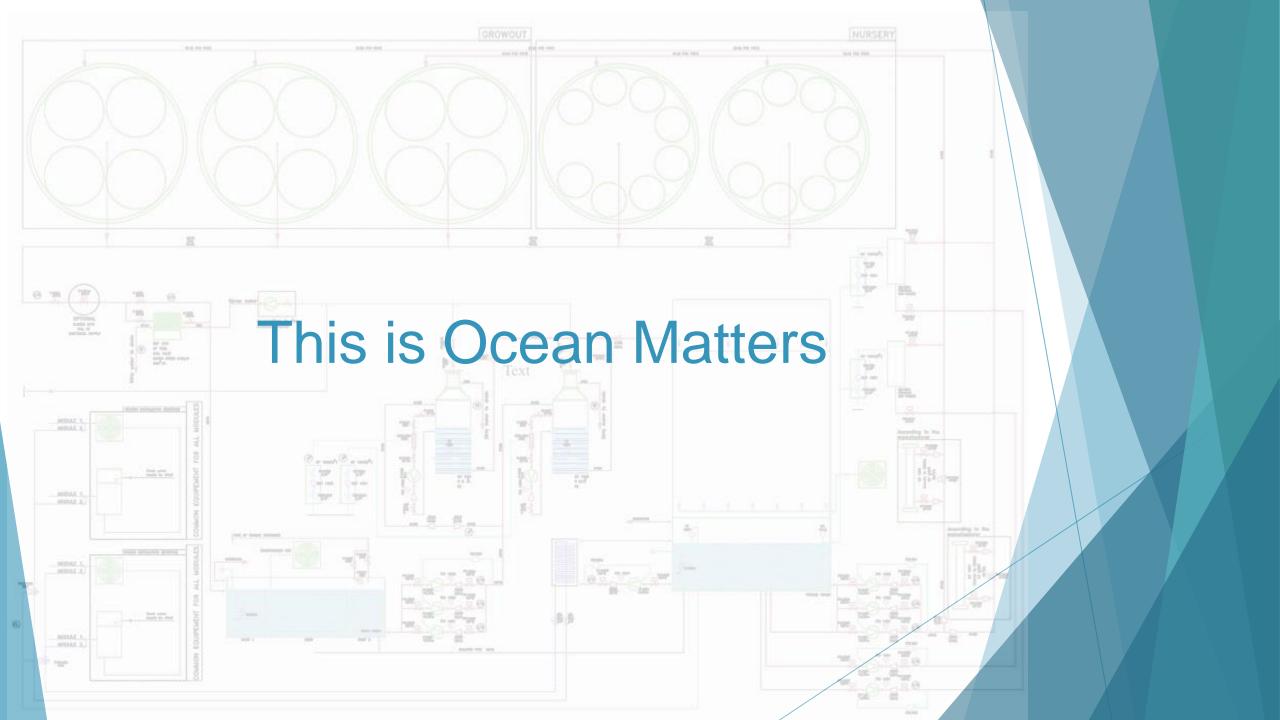




Brief History of Ocean Matters



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Ocean Matters a commercial Lumpfish RA\$

- Largest UK lumpfish producer.
- Annual production ~ 2 million 25g juveniles per year, increasing with investment in coming years.
- Expansion space for production of ~8 million 25g juveniles annually.
- Focus on use of technology to increase production.



Egg Incubation Systems

- Two independent life support systems capable of holding 2 million eggs in each.
- Site operates a zero-tolerance approach to pathogens from egg suppliers.
- Systems maintain high water exchange, keeping oxygen levels around 99% saturation, and flush away waste products to filter systems.
- Temperatures can be maintained to 0.1°C accuracy.
- UV sterilisers on system, all water sterilised from Irish Sea water coming into system.
- Over dimensioned LSS means no batch of eggs has ever required supplementary treatment with disinfectants post stocking.

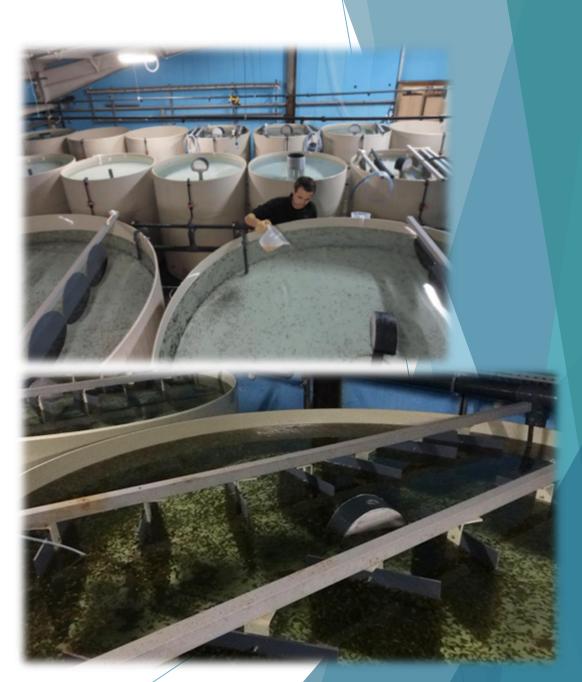




Weaning Systems

- Fish stocked from 0.005g to 0.5g in system.
- Start-feed of enriched artemia nauplii used, which has been shown to reduce juvenile mortality.
- High quality diets used for weaning stage.
- ▶ 80% of feeding is hand-feeding from staff.
- Surface area more important than tank volume at this stage to support lumpfish feeding behavior, which involves a 'sit-and-wait' approach.
- Life support systems are designed to maintain an optimum rearing environment:
 - Use of ozone and UV on systems.
 - LSS modified by team in late 2017 to improve productivity.
- R&D still on-going to further improve production, new diet testing from major live and inert feed suppliers.

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Nursery Systems

- Designed to provide a greater volume of water for the fish.
- Fully automated feed, oxygen and flow systems for every tank.
- Additional surface area provided for rest spaces.
- Densities supported to around 70kg/m3.
- Variable exchange rates available to allow for high water quality at higher stocking densities. On a pressure feedback system to maintain even flows to all tanks.
- Life support aims to maintain ammonia < 0.5mg/L TAN, solids removed down to 40 micron, ozone and UV used for sterilisation, blue-water concept employed across the site.
- New systems designed to improve self-cleaning and workability of tanks.



On-Growing Facilities

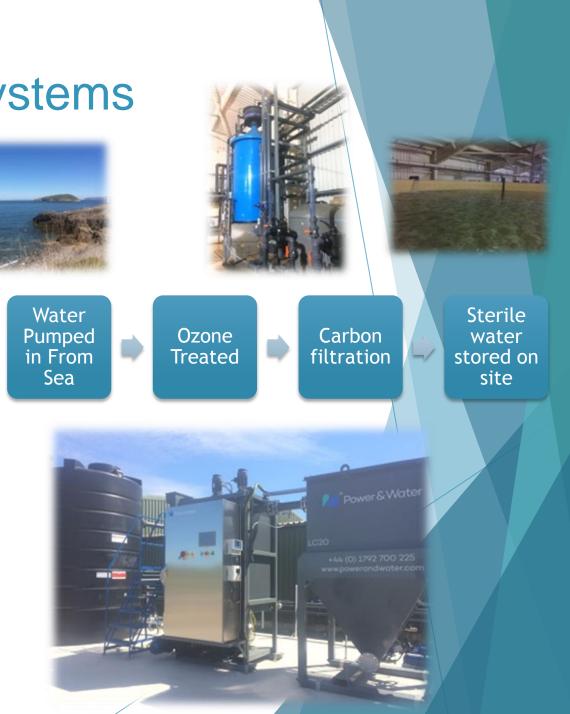
- All fish individually vaccinated against several pathogens.
- Systems capably of supporting fish at 70kg/m3 stocking density.
- Full automation of feed, flows, and oxygen.
- High water quality standards maintained.
- 'Blue-water' technology used to mimic marine environment.
- Recently expanded operations, with farm team completing design and installation of a full on-growing facility to double operational capacity.

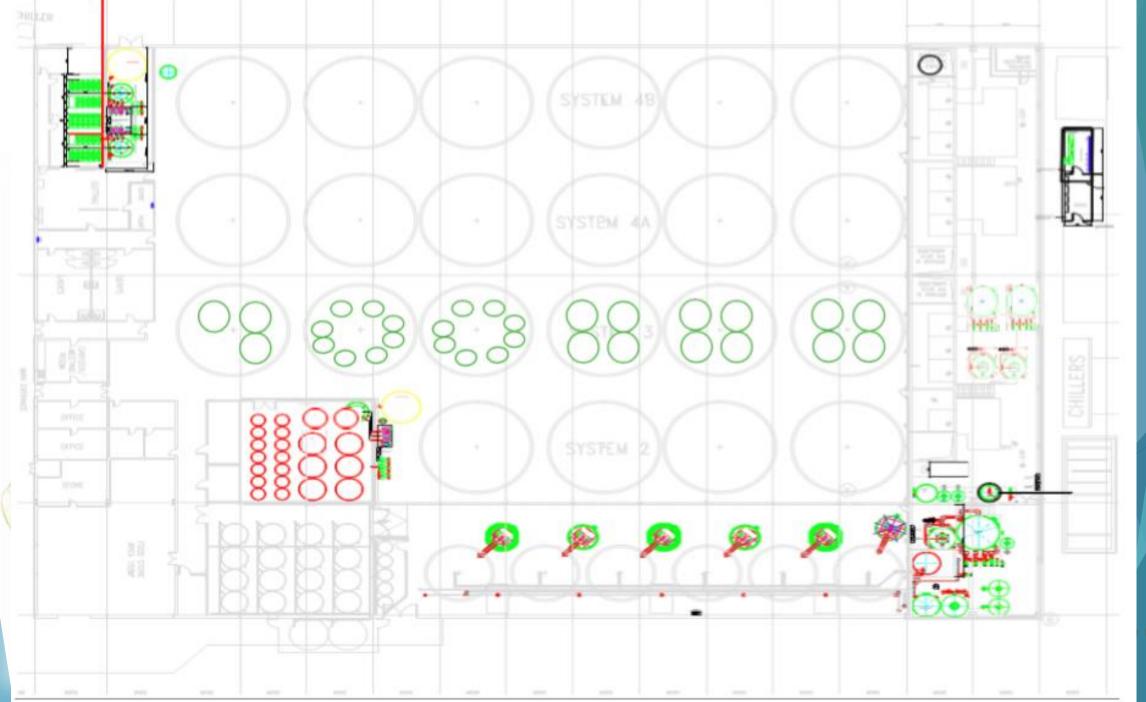




Unique Water Treatment Systems

- Site batch-treats all water that enters the farm using a high level of ozone-treatment.
- Pumps ashore from a buried bed intake preventing ingress of large particles and unwanted organisms.
- Systems utilise a 5-10% daily exchange rate.
- Irish Sea water from the Menai Strait very stable in water quality parameters:
 - ▶ 34-35ppt salinity all year round.
 - ▶ pH 8.1 all year round.
 - No salmon farms nearby reduces pathogen transfer risk.
- Power&Water electro-flocculation system for effluent treatment. Produces spreadable de-watered fertiliser and clean discharge water.





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Future Areas of Improvement

- Increasing levels of automation in lumpfish farming.
- Labour reduction across larval areas of the business.
- Developing technology to count smaller lumpfish accurately without handling risks.
- Optimisation of diets throughout the rearing cycle.
- Review of broodstock development programs to encourage selective breeding of species, and push for future sustainability.





Points to Consider

- Direct employment of 16 staff.
- Developing skills of both unqualified and qualified persons through Mowi programs, ensuring better skill-sets and employability in local area.
- Has provided a revitalization of a defunct and 'failed' fish farm model that was operating on the site previously.
- Directly supports sustainability in the UK's largest aquaculture sector.
- The largest fully marine RAS operating in the UK at present, a technology that has struggled globally to be cost-effective.
- Started with private-equity.
- Historically used Welsh business development loans to assist with modification costs, showing schemes can be positive and do provide a pay-back.

Thank you for your time

77